

**Delhi**

03 to 08 March 2025

Tagore Chamber, SCOPE Convention Centre

**Bengaluru**

21 to 26 April 2025

THE FERN Residency Yeshwanthpur

**Mumbai**

12 to 17 May 2025

Hotel Ramada Plaza Palm Grove Mumbai

### EDPM Program - Some Feedback from the participants



Superb faculty with exceptional teaching skills. **memorable and lifetime experience.** Priceless course contents with great value addition.

- Vinod G Nair, VSSC, ISRO  
Participated in class 2023



A single window to the art, science and philosophy of project management. **Memorable experience.**

- Dr. Manu Korulla, DRDO  
Participated in class 2017



The various uniqueness of EDPM Programme has lifted the bar of excellence globally to an **unparalleled level in field of executive education.** My hats off to Adesh Jain for his pioneering efforts.

- DC Patel, IOC



"Really lucky to have enrolled in this course. **The 4 levels are absolutely a gem.** A great experiential learning.

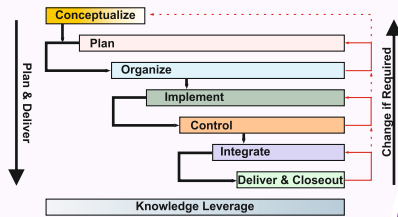
- Anupam Mukherjee, NTPC

**Level 1**

**3 Days**

**Totality of Project Management (TPM) prepares for Certificate In Project Management (CIPM) - ISO/IEC 17024:2012 accredited**

**Eight Project Life Cycle Phases is in line with NITI Aayog's recommendations (The most Robust globally)**



**Level 2**

**1 Day**

**Project Risk Management Leading to the Introductory Certificate in Project Risk Management (Intro CrtPRM)**



**Risks are those uncertainties that matter**

*Project management knowledge must get translated to its application through a systematic approach of full risk management from start to closeout.*

**Level 4**

**1 Day**

**Wisdom Sharing**



**Dr. Hans Stromeyer** (Germany) is co-founder & President of the International Association of Project Managers (IAPM), Europe.



**Oliver Maelckel** (Germany) is Vice President and Partner at Siemens Advanta Consulting, Germany.



**Antonio Nieto-Rodriguez** (Belgium) is Author of the Harvard Business Review Project Management Handbook and a leading consultant.



**Adesh Jain** (India) is Chairman, International Institute of Project & Program Management (i2P2M) & Founder, World Project Management Forum WPMF.

**Collective Action Plan**

With the involvement of all participants, the facilitator will create a list of recommendations for each of the 4 levels i.e., 1 to 4. Facilitator will ask the participants to select the 2 most relevant recommendations for their respective companies for each levels. Based on these collective recommendations, the facilitator will then create a short list of 4 recommendations for each of the 4 levels.

**Level 3**

**1 Day**

**Computer based Real Time Simulation on Project Leadership from UK**

**Gain 3 years of experience in 1 day**

Prendo simulations are also used by many global organizations and leading business schools, including:



EDPM - Transforms Knowledge to Outcomes

EDPM has 360° coverage of project management

**Revolutionising  
Management**

**i2P2M is**  
**Transforming  
Learning to Competency  
Development**

**Application at Workplace  
Measuring Benefits  
Documenting Best  
Practices**

**Knowledge Acquisition, Building Competencies &  
Demonstrating Outcomes**



**Certificate In Project Management (CIPM)** is ISO/IEC 17024:2012 accredited and administered by International Institute of Projects & Program Management (i2P2M).

**i2P2M** - International Institute of Projects and Program Management, a non-profit company, was incorporated in 2008 as a Section 8 company. The company's vision is to equip project leaders, managers and professionals across central / state government, public & private sector companies and research institutions in nurturing project mindset to better manage the ever increasing complexities. Its aim is to enhance their Knowledge, building Competencies and demonstrating Outcomes through comprehensive learning that can be applied at the workplace, exposure to best practices, relevant case studies, real time computer based simulations of complex project and leadership scenarios and sharing of experience / success stories by industry stalwarts from India and abroad.

**i2P2M has two major streams** – Project Management Certifications and building competencies through various Executive Diploma programs.

- International Executive Diploma in Project Management (IEDPM) in association with the School of Business of the George Washington University (GWU), Washington D.C., USA. There are 5 levels to acquire IEDPM. Level 5 of 5 days is done at GWU. The total duration is of 15 days.
- Executive Diploma in Project Management (EDPM) Hybrid program covering Levels 1 to 4. The total duration is of 10 days.
- **Executive Diploma in Project Management EDPM covering Levels 1 to 4. The total duration is of 6 days in physical mode. It is a version of EDPM program**

**Level 1** is the foundation program covering Totality of Project Management. This prepare for the Certificate In Project Management (CIPM) which is ISO/IEC 17024:2012 accredited by NABCB of QCI, Government of India. **Levels 2 to 4** of **EDPM** workshop is on risk management, real time computer simulation program from UK and wisdom sharing by international stalwarts. At the end of the diploma program, participants evolve a combined action plan for implementation at their workplace. It is a powerful 6 days program.

**Some of the distinguished members of Academic Industry Council\* (AIC) of i2P2M**



**T K A Nair**  
Adviser to Fmr. Prime Minister  
Chairman, AIC



**Adesh Jain**  
Member Secretary



**Dr. Rajiv Kumar**  
Fmr. Vice Chairman  
NITI Aayog



**Dr. Deepak Vohra**  
Special Advisor to  
Prime Ministers in Africa  
and in Ladakh



**Air Marshal  
Dr Rajeev Sachdeva**  
AVSM (PhD) (Retd)



**Prof. G. Rangarajan**  
Director, IISc



**Prof. R T Krishnan**  
Director  
IIM, Bengaluru



**Dr. S Chattopadhyay**  
Professor & Fmr.  
Director IIM, Calcutta



**Dr. V. Ramgopal Rao**  
Vice Chancellor,  
BITS Pilani



**Prof. Pankaj Chandra**  
Vice Chancellor &  
Chairman  
Ahmedabad University



**Dr. Hans Stromeayer**  
President, International  
Association of Project Managers  
Liechtenstein, Europe



**Prof. Ashish Nanda**  
Sr. Lecturer  
Harvard Business  
School



**Dr. Shyam Giridharadas**  
Adjunct Professor  
The George Washington  
University, USA



**Atul Sobti**  
Director General,  
SCOPE



**K Venkataramanan**  
Fmr. CEO, MD  
L&T



**Ranjan K Mohapatra**  
Fmr. Director, HR  
IndianOil



**R. Madhavan**  
Fmr. CMD, HAL

<p>Representative from</p> <p><b>इस्पात मंत्रालय</b> <b>MINISTRY OF STEEL</b></p>	<p>Representative from</p> <p><b>विद्युत मंत्रालय</b> <b>MINISTRY OF POWER</b></p>	<p>Representative from</p> <p><b>रक्षा मंत्रालय</b> <b>MINISTRY OF DEFENCE</b> DRDO</p>	<p>Representative from</p> <p><b>सड़क परिवहन एवं राजमार्ग मंत्रालय</b> <b>MINISTRY OF ROAD TRANSPORT AND HIGHWAYS</b></p>
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\*Designations as on 09<sup>th</sup> October 2024

**Level 4** **Wisdom Sharing & Collective Action Plan** **1 day**

360 degree coverage  
 (Case Studies & Action Plan)

**Wisdom Sharing by 4 Thought Leaders**

Belgium Germany India



**Topic:** The Project Economy Has Arrived.  
**Antonio Nieto-Rodriguez (Belgium)** is the Author of the Harvard Business Review Project Management Handbook.



**Topic:** Mega projects – raw diamonds or raw eggs?  
**Oliver Maeckel (Germany)** is Vice President and Partner at Siemens Advanta Consulting, Germany.



**Topic:** Hybrid Project Management  
**Dr. Hans Stromeyer (Germany)** is co-founder & President of the International Association of Project Managers (IAPM), Europe.



**Topic:** Nurturing Project Mindset  
**Adesh Jain (India)** Chairman of the International Institute of Projects and Program Management (i2P2M) and Founder of the World Project Management Forum (WPMF).

**Collective Action Plan**

With the involvement of all participants, the facilitator will create a list of recommendations for each of the 4 levels i.e., 1 to 4. Facilitator will ask the participants to select the 2 most relevant recommendations for their respective companies for each level. Based on these collective recommendations, the facilitator will then create a list of 1 or 2 recommendations for implementing in their organisation.

**Level 3** **Computer Based Real Time Prendo Simulation (UK) Program on Project Leadership** **1 day**

Experiential Learning  
 (Outcome)

Gain 3 years of experience in just 1 day

Prendo simulations are also used by many global organizations and leading business schools, including:



**Level 2** **Project Risk Management (PRM)** **1 day**  
 Leading to Introductory Certificate in Project Risk Management

Managing Uncertainties  
 (Application)



**Risks are those uncertainties that matter**

*Project management knowledge must get translated to its application through a systematic approach of full risk management from start to closeout.*

**Introductory Certificate in Project Risk Management (IntroCrtPRM) Exam**

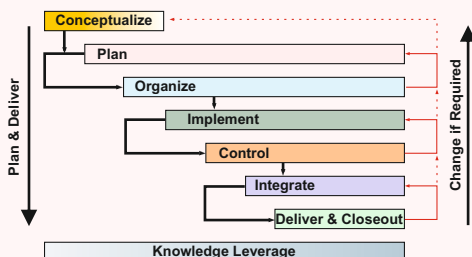


globally unique

**Level 1** **Totality of Project Management (TPM)** **3 day**  
 prepares for Certificate In Project Management (CIPM)-ISO/IEC 17024:2012 accredited

Building PM Foundation  
 (Knowledge)

**Eight Project Life Cycle Phases**  
 (The most Robust globally)



**NITI Aayog**  
 Task Force Report on Project & Program Management (June 2019)

Excerpts on Project Management curriculum from above report :  
 “encompassing all life cycle phases i.e. Conceptualize, Plan, Organize, Implement, Control, Integrate, Deliver / closeout and Knowledge Leverage”.

**Certificate in Project Management (CIPM) Exam**















Certificate In Project Management (CIPM) is ISO/IEC 17024:2012 accredited and administered by International Institute of Projects & Program Management (i2P2M).



In 2011 the Executive Diploma in Project Management (EDPM) face-to-face program was launched. As on now **2250+ professionals from 185+ organisations, across 11 countries have gone through EDPM program.**  
Some of the organisations are :

### Top 12 Institutions with highest no. of EDPM credential holders (numbers given inside the brackets)

 (179)	 (169)	 (114)	 (100)	 (90)	 (87)
 (76)	 (57)	 (47)	 (43)	 (43)	 (35)

### Participants are from following 11 Countries



**an experience which must be experienced by everyone.**

- TVNB Shankar, ONGC



**“Was a mind boggling experience** in getting exposure to the best possible inputs. This opportunity comes once in a life time.

- Dr. Abhijeet Tikha, ONGC

**Only one word - exceptional and unique programme. MUST for all.**

- Manish Aggarwal, Bharat Petroleum



**“Proud of be a ‘Shishya’ of i2P2M - an unique experience & most memorable”.**

- J Phookan



**Unique and unforgettable experience.**

- Santiram Mandal



**Complex ideas / concepts were made simple to understand** and re-collect by well-designed presentation and explanation by ‘Madam’. It is a “wow” learning.

- AK Gowthamam, Indian Oil Pipeline



**It has been an enriching experience of Level 1 program on Totality of Project Management.** A memorable experience.

- Anil Mohanty, Nucleus Software



**Mr Adesh Jain, Imparting PM awareness is not a profession for him but a “Mission”.**

- Gp Capt Mukesh Sharma  
Air HQ (VB), HQ IDS (MoD)



**A lot of passion was displayed by Mr. Adesh Jain** on concepts on Risk Management Processes.

- Capt (IN) Sandeep, Naval HQ, Indian Navy



**Sir you have made the experience of this module a ‘WOW’ experience,** an experience never experienced before.

- Maj Priyanshu Goyal, Planet, HQ IDS, HQ IDS (MoD)



**Our Guru Shri Adesh Jain sir who is & will always be pioneer in this field across the Globe.**

- P R Parate, GM (PJ), Refinery



**Risk management program was simply superb.** Hats off to the faculty. **80% content was new to me.**

- J Madhu, IOC Pipeline

**It was a superb and insightful program.**

- Sourabh Nanaware, Tata Motors



**Enriching, eye opening and empowered.**

- Shikha Rani, Tata Motors

**Coverage of project risk management is superb.**

- Saurabh Ahuja, AGM-Refinery EDC



**24 months were shortened to 4 hours** made us look ahead and visualise the outcome without doing the project. A real feeling of the triple constraint was visible.

- Shaji P J, GM (Water Transport)



**Superb and mind boggling. Very Enriching Experience, a must for all level of officers** to create an army of project managers and leaders for implementing the projects.

- PD Rathi, General Manager (M) Northern Coalfields Limited



**It was a life time experience,** having fun as well as learning. It gave many insights and sharpened my opinions. **It also opened many a closed windows.**

- Satish Jha, General Manager (CP)

**“Knowledge which does not change behaviour is useless”,** a phrase which will help in implementing everything we have learnt here.

- Anoop Kumar Srivastava, ISRO



**“Really lucky to have enrolled in this course. The Module is absolutely a gem.** It Mixes all basic and the profound and neatly connects them with simple and solid fundamentals. Top of the shelf course”.

- Anupam Mukherjee, AGM, NTPC



**It's great to be apart of this course.**

- Mantrana Gola, JICA







Some of the 47 participants of the 18<sup>th</sup> EDPM program held on September 23 to 28, 2024 at New Delhi along with Adesh Jain, Chairman, i2P2M. Some of the participating companies were BEL, BSES, DRDO, Indian Oil, ISRO, McDermott, NBCC, NTPC



Some participants of the 17<sup>th</sup> EDPM program held on August 19 to 24, 2024 at Mumbai along with Adesh Jain, Chairman, i2P2M. Some of the participating companies were Gail, ISRO, Indian Oil



Some participants of the 16<sup>th</sup> EDPM program held on July 22 to 27, 2024 at Bengaluru along with Adesh Jain, Chairman, i2P2M. Some of the participating companies were BEL, BEML, DRDO, Gail, ISRO, Indian Oil, NTPC, Octel Networks



Bhushan Kumar Jindal from BEL was one of the participant he was declared as the **Best Student of the Class of September 2024** based on the total score of 500 marks across 4 levels.



Ravi Verma from Indian Oil Pipelines was one of the participant and he was declared as the **Best Student of the Class of August 2024** based on the total score of 500 marks across 4 levels.



Varun V along with 3 of his colleagues from BEL was one of the participant and he was declared as the **Best Student of the Class of July 2024** based on the total score of 500 marks across 4 levels.



Some of the participants going through Certificate In Project Management(CIPM) Exam which is ISO/IEC 17024:2012 accredited



Certificate In Project Management (CIPM) is ISO/IEC 17024:2012 accredited and administered by International Institute of Projects & Program Management (i2P2M).

i2P2M is the only certification body in India that award individuals the Certificate In Project Management (CIPM) credential

**Level 1**  
(3 days)

### Totally of Project Management (TPM)

prepares for the ISO/IEC 17024:2012 accredited Certificate In Project Management (CIPM)

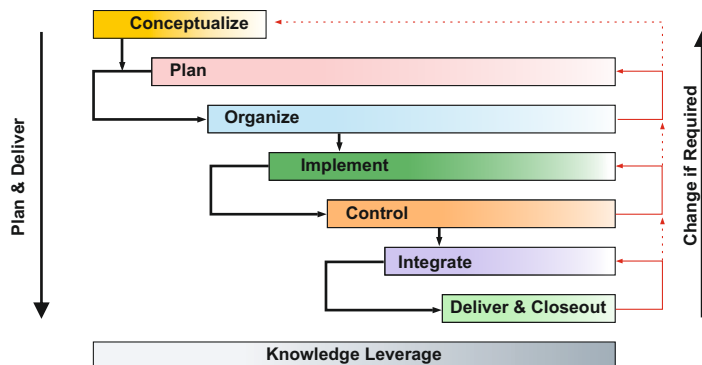
**Timings (For all Locations): 9.30 am to 5.30 pm**

**Delhi**  
03 to 05 March 2025

**Bengaluru**  
21 to 23 April 2025

**Mumbai**  
12 to 14 May 2025

Totally of Project Management (TPM) covers 8 Project Life Cycle Phases, 37 Knowledge Areas and 127 Concepts.



### Some Feedback

**Superb faculty and excellent exposure, best learning experience and massive gain in knowledge of project management.**

- Dr. Deepak Mishra, **SAC, ISRO**

Level 1 TPM **course is awesome**

- Pooja Yadav, **SAG, DRDO**

8 Project Life Cycle Phases of TPM is in line with NITI Aayog's recommendations for project management curriculum

TPM covers eight Project Life Cycle (PLC) phases – Conceptualize, Plan, Organize, Implement, Control, Integrate, Deliver & Closeout and Knowledge Leverage. Each phase has been depicted using different colors of varying intensity showing the intensity of the work during that phase. Three additional Project Life Cycle phases **Organize**, **Integrate**, **Knowledge Leverage** were introduced first time globally. The additional 3 project life cycle phases is added to conventional 5 project life cycle phases used by other global PM associations. Totally of Project Management is most unique globally. CEPM provides project management training based on the syllabus provided by i2P2M which administers the Certificate In Project Management (CIPM) Exam

Some of the 37 Knowledge Areas covered in Totally of Project Management (TPM) are: Stakeholder Management, Need Analysis, Business Case, Success Criteria, Scope Definition, Time Management, Cost & Finance, Project Management Plan, Roles & Responsibilities, Risk & Opportunity, Procurement, Quality, Information Management & Reporting, Contract Administration, Communication, Organization Structures, Leadership, Motivation, Conflict Resolution, Team Performance, Negotiation, Change Management, Issue Management, Problem Solving, Internal & External Interfaces, Closeout, Post Project Evaluation, Agile methodology, Health, Safety, Environment, CSR etc.

### Excerpts from NITI Aayog Task Force Report on project management :

"The curriculum to address following knowledge areas for project management and should consider the project from concept to commissioning encompassing all life cycle phases i.e. Conceptualize, Plan, Organize, Implement, Control, Integrate, Deliver/closeout and Knowledge Leverage".

**Totally of Project Management is in line with NITI Aayog's above recommendation.**

International Institute of Projects and Program Management (i2P2M) will hold the 2.5 hour Certificate In Project Management (CIPM) exam on

**Delhi- 05 March Bengaluru - 23 April Mumbai - 14 May from 3 to 5.30 pm**

ISO/IEC 17024:2012 provides a framework for ensuring consistency, credibility, and quality in certification programs. By complying with this standard, **certification bodies such as i2P2M** can demonstrate their adherence to internationally recognized practices and build trust among all stakeholders.



Certificate In Project Management (CIPM) is ISO/IEC 17024:2012 accredited and administered by International Institute of Projects & Program Management (i2P2M).



**Totally of Project Management (contd.)**



“What makes Certificate In Project Management (CIPM) program world class is its comprehensive syllabus covering 8 project life cycles phases, 36 knowledge areas and 117 concepts with an extremely robust certification process. **I myself have gone through the CIPM and in my opinion, it should be a pre-requisite for all PM professionals globally.**”

- Prof. Dr. B. Nag, IIM Calcutta (2015)



“Certificate In Project Management (CIPM) is unique and should become **a must for professionals of an enterprise to create a common vocabulary**”

- Dr. Hiroshi Tanaka, President, Project Management Association, Japan and PM Advocate of JGC Corpn. (2007)



“This module should be taught to all government and corporate officials who are in any way managing a project

-Brig. Vikram Nagpal, IDS

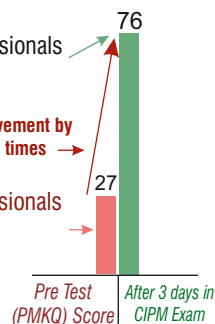
**19500+ professionals across 650+ companies from 25+ countries  
have done Totally of Project Management. Some leading companies are :**



The Totally of Project Management (TPM) training is started with an initial knowledge assessment PreTest through CEPM's Project Management Knowledge Quotient (PMKQ) tool. After the TPM training we find an astounding improvement. For example, there was a 2.8 times improvement of the participants who have gone through Totally of Project Management.

Average Score of 10000 + Professionals in CIPM Exam in %

Average Score of the 10000 + Professionals in PreTest prior to start of Level 1



**A great recognition for CIPM**



CIPM holders will also be eligible to get certification from International Association of Project Managers (IAPM), Liechtenstein, Europe

**CIPM certification is recognised by International Association of Project Managers (IAPM).** After acquiring CIPM credential, one is eligible to get Certified Senior Project Manager (CSPM) from IAPM, a reputed global organisation. CIPM is a great global recognition. CIPM holders can acquire CSPM credential from IAPM, Europe thereafter by paying a small fee.

**Certificate In Project Management (CIPM) Examination**  
**Delhi- 05 March Bengaluru - 23 April Mumbai - 14 May**  
**from 3 to 5.30 pm**

International Institute of Projects and Program Management (i2P2M) is organising the Certificate In Project Management (CIPM) Exam on Delhi- 05 March, Bengaluru - 23 April, Mumbai - 14 May, 2025 i2P2M is the certification body and is not involved in the project management training. A participant needs to follow i2P2M's instructions for the CIPM Exam. Candidates must be minimum graduate in any field.

CIPM exam is of 2.5 hours. Paper has 4 sections covering the 8 project life cycle phases. i2P2M administers the CIPM exam which is ISO/IEC 17024:2012 accredited. CIPM exam is the only PM exam globally with negative marking providing robustness to exam process. Exam has 150 multiple choice questions based on application of knowledge, scenarios and computations.

CIPM Certificate is given to those who qualify in the exam which carries the logo of NABCB, Quality Council of India. **i2P2M is the only company in India with ISO/IEC 17024:2012 accreditation for its Certificate In Project Management credential.**



CIPM Exam is administered by i2P2M.

NITI Aayog has recognised i2P2M as one of the four Global Project Management Certification Bodies.

i2P2M's Project Management credential – Certificate In Project Management (CIPM) for Individuals is widely used across India covering public sector companies, private sector companies and central and state governments. CIPM holders are in 25 countries.



**19500+ persons across 650+ organisations have CIPM credential**

**International Organisations**



**Central Government**



**Indian States**



**Some major institutions with 150+ CIPM credential holders**



**Some other companies with CIPM credential holders**



Totality of Project Management (TPM) is in line with NITI Aayog's recommendations for project management curriculum

Reproduced by i2P2M

Excerpts From  
REPORT OF THE TASK FORCE ON  
PROJECT & PROGRAM  
MANAGEMENT


  
NITI Aayog

Excerpts from NITI Aayog's Task Force Report on Projects and Program Management released in June 2019 are given in the next many slides.

  
NITI Aayog

Excerpts From  
REPORT OF THE TASK FORCE ON  
PROJECT & PROGRAM  
MANAGEMENT

Project management is an art and science of converting vision into reality and to achieve this, a 'Project Mindset' must be nurtured amongst all in organizations.

  
NITI Aayog

Excerpts From  
REPORT OF THE TASK FORCE ON  
PROJECT & PROGRAM  
MANAGEMENT

The curriculum to address following knowledge areas for project management and should consider the project from concept to commissioning encompassing all life cycle phases i.e. Conceptualize, Plan, Organize, Implement, Control, Integrate, Deliver/closeout and Knowledge Leverage:

The curriculum to address following knowledge areas for project management and should consider the project from concept to commissioning encompassing all life cycle phases i.e. Conceptualize, Plan, Organize, Implement, Control, Integrate, Deliver/closeout and Knowledge Leverage:

- Stakeholder Management
- Scope Management
- Time Management
- Cost Management
- Quality Management
- Human Resource Management
- Communication handling
- Risk Management
- Procurement & Contract Management
- Communication Management
- Integration Management
- Safety Management
- Soft Dimensions covering Leadership, Motivation, Conflict Resolution, Problem Solving, Presentation skills etc.
- Health and Environment Management
- Corporate Social Responsibility

## Totality of Project Management (TPM) Syllabus

The syllabus of Level1 on Totality of Project Management (TPM) comprises of 37 knowledge areas across 8 project life cycle phases and some are as shown below. TPM syllabus also contains 127 project management concepts as detailed in the previous page.

<b>Some Key Knowledge Areas of TPM</b>	<b>PLC Phases Knowledge Leverage &amp; Conceptualize</b>	<b>Some Key Knowledge Areas of TPM</b>	<b>PLC Phases Plan and Organize</b>
			
© CEPM	© CEPM	© CEPM	© CEPM

<b>Some Key Knowledge Areas of TPM</b>	<b>PLC Phases Implement &amp; Control</b>	<b>Some Key Knowledge Areas</b>	<b>PLC Phases Integrate &amp; Deliver &amp; Closeout</b>
			
© CEPM	© CEPM	© CEPM	© CEPM

The PLC Phases are as per the CIPM exam









































SYLLABUS

TPM prepares for the Certificate In Project Management (CIPM) with ISO/IEC 17024:2012 accreditation that is administered by International Institute of Projects & Program Management (i2P2M)

TPM's Eight Project Life Cycle Phases (PLC) is in line with NITI Aayog's recommendations

8 PLC phases cover 37 knowledge Areas shown below with icons and 127 PM concepts shown as bullets •

Project Life Cycle Phase - Conceptualize	Project Life Cycle Phase - Plan (Contd.)	Project Life Cycle Phase - Implement (Contd.)	Project Life Cycle Phase - Integrate (Contd.)
 Stakeholders <ul style="list-style-type: none"> <li>Managing Stakeholder Requirements</li> <li>Stakeholder Analysis</li> <li>Stakeholder Register</li> </ul>	 Time Management <ul style="list-style-type: none"> <li>Program Evaluation &amp; Review Technique (PERT)</li> <li>Gantt Charts</li> <li>Milestone Charts</li> <li>Standard Deviation</li> </ul>	 Issue Management <ul style="list-style-type: none"> <li>Issue Logs</li> </ul>	 Integration Effectiveness <ul style="list-style-type: none"> <li>Priority setting</li> <li>Issue histogram</li> <li>Documentation</li> </ul>
 Business Case <ul style="list-style-type: none"> <li>Need Analysis Cycle</li> <li>Business Case Concepts</li> <li>Contents of Business Case</li> <li>Investment Appraisal Methods</li> <li>PESTLE Analysis</li> <li>Project Charter</li> </ul>	 Cost & Finance <ul style="list-style-type: none"> <li>Cost Estimating Methods</li> <li>Types of Estimates</li> <li>Contingency / Management Reserves</li> <li>Cost Baseline</li> </ul>	<p><b>Project Life Cycle Phase - Control</b></p>  Procurement <ul style="list-style-type: none"> <li>The need for procurement</li> <li>Procurement Planning</li> <li>Contracting</li> </ul>	<p><b>Project Life Cycle Phase - Deliver &amp; Closeout</b></p>  Project/Product Delivery <ul style="list-style-type: none"> <li>Delivery checklist</li> <li>Project acceptance</li> </ul>
<p><b>Project Life Cycle Phase - Plan</b></p>  Planning Management <ul style="list-style-type: none"> <li>Why Plan?</li> <li>Types of Plan</li> </ul>	 Health, Safety, Security & Environment <ul style="list-style-type: none"> <li>Health, Safety &amp; Environment Requirements,</li> <li>Key Indian HSE laws</li> </ul>	 Issue Analysis <ul style="list-style-type: none"> <li>Issue Analysis</li> </ul>	 Contract Administration <ul style="list-style-type: none"> <li>Contract Administration</li> <li>Project/Product Warranties</li> </ul>
 Start Up <ul style="list-style-type: none"> <li>Need for proper start-up</li> </ul>	 Quality Considerations <ul style="list-style-type: none"> <li>Quality Philosophy</li> <li>What is Quality</li> <li>Cost of Quality</li> </ul>	 Quality <ul style="list-style-type: none"> <li>Quality Assurance</li> <li>Control Charts</li> <li>Histograms</li> <li>Pareto Diagrams</li> <li>Cause and Effect</li> <li>Flowcharts</li> <li>Benchmarking</li> <li>Sampling</li> </ul>	 Closeout <ul style="list-style-type: none"> <li>Purchase order close out</li> <li>Contract Closeout</li> <li>Resource Closeout</li> <li>Project Closeout report</li> <li>Lessons learned</li> </ul>
 Success Criteria <ul style="list-style-type: none"> <li>Success Criteria</li> <li>Success Factors</li> </ul>	 Risk & Opportunity <ul style="list-style-type: none"> <li>Risk vs. Project Life Cycle</li> <li>Risk Register</li> <li>Risk Identification</li> <li>Risk assessment</li> <li>Risk Tools</li> <li>Risk Response Strategies</li> </ul>	 Change <ul style="list-style-type: none"> <li>Change Management concept</li> <li>The need for change control</li> <li>Formal change control procedures</li> </ul>	 Post Project Evaluation <ul style="list-style-type: none"> <li>Project evaluation</li> </ul>
 Scope Definition <ul style="list-style-type: none"> <li>Scope Philosophy</li> <li>Scope Management Plan</li> <li>Product/ Service Description</li> <li>Scope Planning</li> <li>Scope Statement</li> <li>Work Breakdown Structure</li> <li>Work Package</li> <li>WBS Dictionary</li> <li>Scope Baseline</li> </ul>	 Communication <ul style="list-style-type: none"> <li>Communication Concepts</li> <li>Communication Plan</li> </ul>	 Information Management & Reporting <ul style="list-style-type: none"> <li>Meetings</li> <li>Information Mgmt. fundamentals</li> <li>Earned Value Mgmt. (EVM)</li> </ul>	<p><b>Project Life Cycle Phase - Knowledge Leverage</b></p>  Project <ul style="list-style-type: none"> <li>What is a Project?</li> <li>Operations vs. projects</li> </ul>
 Time Management <ul style="list-style-type: none"> <li>Overview of Networks</li> <li>Project Network Diagrams</li> <li>What is an Activity?</li> <li>Logical relationships and dependencies</li> <li>Lead &amp; Lag</li> <li>Early start and early finish</li> <li>Late start and late finish</li> <li>Total Float &amp; Free Float</li> <li>Activity Duration estimates</li> <li>Arrow Diagramming Method (ADM)</li> <li>Precedence Diagramming Method (PDM)</li> <li>Critical Path</li> <li>Project Network Analysis</li> </ul>	<p><b>Project Life Cycle Phase - Organize</b></p>  Internal & External Interfaces <ul style="list-style-type: none"> <li>Role of Interfaces</li> </ul>	 Team Performance <ul style="list-style-type: none"> <li>Motivation Theories</li> <li>Leadership</li> <li>Conflict Resolution</li> </ul>	 PM Fundamentals <ul style="list-style-type: none"> <li>Programme Management</li> <li>Portfolio Management</li> <li>Project Management</li> <li>Triple Constraints</li> <li>Project Life Cycle</li> <li>Uncertainties vs. life cycle</li> <li>Value addition vs. life cycle</li> <li>Cost of change vs. life cycle</li> <li>Amount at stake vs. life cycle</li> </ul>
	 Role & Responsibilities <ul style="list-style-type: none"> <li>What is HR?</li> <li>Roles, Duties and Responsibilities</li> <li>Responsibility Assignment Matrix</li> </ul>	<p><b>Project Life Cycle Phase - Integrate</b></p>  Conformance <ul style="list-style-type: none"> <li>Ensuring Conformance</li> </ul>	
	 Organization Structures <ul style="list-style-type: none"> <li>Functional</li> <li>Matrix</li> <li>Projectised</li> </ul>	 Problem Solving <ul style="list-style-type: none"> <li>Problem Solving</li> </ul>	
	 Information System <ul style="list-style-type: none"> <li>Communication Processes</li> </ul>	 Project Integration <ul style="list-style-type: none"> <li>Manage project plans</li> <li>Managing project execution</li> <li>Monitoring and control of work</li> </ul>	
	<p><b>Project Life Cycle Phase - Implement</b></p>  Risk Management <ul style="list-style-type: none"> <li>Risk Reassessment</li> <li>Risk Monitoring</li> </ul>	 Product Integration <ul style="list-style-type: none"> <li>Integration Platform</li> <li>Sequence for integration</li> <li>Evaluate products</li> </ul>	 Corporate Social Responsibility (CSR) <ul style="list-style-type: none"> <li>Corporate Social Responsibility - General + Indian context</li> </ul>
	 Teamwork <ul style="list-style-type: none"> <li>Types of Teams</li> <li>Characteristics of Teams</li> <li>Team Building</li> <li>Barriers to Communication</li> <li>Ethics</li> </ul>		

Part No. 06062024

**SAMPLE CERTIFICATE**

**i2P2M is the only Indian company with ISO/IEC 17024:2012 accreditation for  
Certificate In Project Management (CIPM)**

Certificate In Project Management (CIPM) is



**i2P2M**  
International Institute of  
Projects & Program Management  
(a not for profit company)

setting a new benchmark in executive education globally &  
pioneering project management certification worldwide



accredited



**NABCB**  
PrCB 002  
(International Accreditation as per  
ISO/IEC 17024:2012)

## CERTIFICATE

This is to certify that

# SAMPLE

**XXXXXXXXXXXXXXXXXX**

Has been formally evaluated and having attained the required level of project management knowledge and it's application in developing competencies to manage projects is hereby granted the global credential

### CERTIFICATE IN PROJECT MANAGEMENT

by

### INTERNATIONAL INSTITUTE OF PROJECTS & PROGRAM MANAGEMENT

(Incorporated under Section 8 of the Co's act 2013 - a not for profit company)

Certificate Number CIPM 22 XXXXX

Issued on August 8, 2022

Validity of the Certificate: August 7, 2027

Signed by

---

**Adesh Jain**  
*Chairman*

Website: [www.i2p2m.com](http://www.i2p2m.com)  
i2P2M's professional liability arising out of this certification,  
if any, is limited to the extent of value of certification fee charged from the certified person



Level 2  
(1 day)

Project Risk Management

Leading to the Introductory Certificate in Project Risk Management

Timings (For all Locations): 9.30 am to 5.30 pm

Delhi  
06 March 2025

Bengaluru  
24 April 2025

Mumbai  
15 May 2025

Resource Person



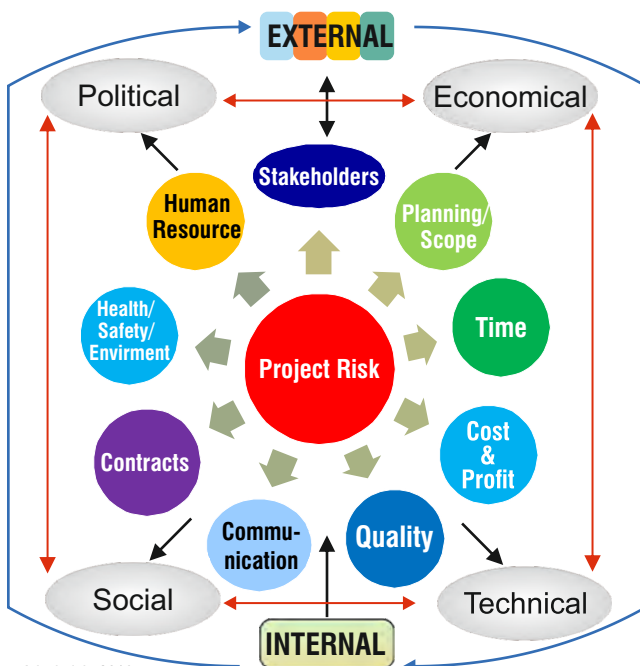
Adesh Jain

Adesh Jain is the Chairman, International Institute of Projects and Program Management (i2P2M), a not for profit company and Founder of World Project Management Forum (WPMF). He holds a Bachelor of Electrical Engineering from the Indian Institute of Science, Bangalore in 1965 and Master of Engineering from Canada in 1967. He worked in Canada till 1973 and decided to return to India. In 1978, he was heading one of the 7 divisions of BHEL. In 1992, he formed the Centre for Excellence in Project Management (CEPM) with an aim of creating a project oriented India.

He was invited twice to give presentations at the NASA PM Challenge Conferences in 2010 and 2012 on 'Breaking boundaries - the key to innovation' and 'Awakening of project consciousness through stakeholders buy-in' respectively. Recognizing his global contribution in project management, Government of Turkey released a postal stamp in Adesh Jain his honor in November 2010. He is often referred to as Bhisma Pitamah of Project Management. **In short, he is a visionary leader shaping the PM profession globally.**

Projects are taken up to build the future and have many uncertainties. Risk is, therefore, at the center stage of managing projects. Risk management is 70% of project management. Diverse interests of stakeholders contribute significantly to project risks. Along with Risk management concepts some success stories in managing risks will also be covered. As shown in Figure-1, Risk Is Everywhere (RIE). Risk is uncertainty that matters.

Risks we take and Risks we face



©Adesh Jain 2018

Figure-1

7 Risks Management Processes



The one day workshop will cover all the Seven Risk Management Processes in a structured way. Risk Management is an ongoing process from concept to commissioning.



**Risks are those  
uncertainties that matter**

**risks we take and risks we face**

*Being proactive in risk is  
least risky*

*Create new possible futures by viewing risks  
- both threats and opportunities*

**Managing uncertainties  
requires Risk Mindset**

#### Project Risk Management covers :

- Enterprise Risk Management Models - COSO, ISO 31500, IRM
- Risk Identification and Categorisation - Tools and Methodologies
- Risk Evaluation and Quantification
- Possible Risk Response and Mitigation Strategies
- Risk Control Processes

Some other topics covered in this module of project risk management are : Decision making, Responsibilities, Gross and net risks, Risk identification techniques, Risk quantification processes, Types of mitigation strategies, Benchmarking and scenario analysis, Probability impact grid, Monte Carlo simulation, EVA, Life cycle costing, Transparency of risks, Respect for risks, Complete templates for risk identification, quantification, response development and control, Impact of risks on formulation of budgets and risk documentation.

Average Score of 2250+ Professionals  
in Intro CrtPRM Exam in %

Average Score of 2250+ Professionals  
in Pre Test at the start of Project Risk  
Management 1 day program.



As per the previous project risk management programs, on average there was an improvement in the knowledge level of a participant by a factor of 2.4 times. We conduct an initial assessment before the program begins related to risk management. The average score of this initial assessment is then compared with the average score of the participants after going through the Introductory Certificate in Project Risk Management examination. Improvement by a factor of 2.4 is a massive gain just after going through a day long risk management program which covers 7 risk management processes.

Project Risk Management gives you in brief the major take always from each of the seven Risk Management Processes. It gives you an excellent holistic view of the importance of risk management in managing complexities of projects.

#### Introductory Certificate in Project Risk Management (Intro CrtPRM) Examination

**Delhi - 06 March    Bengaluru - 24 April    Mumbai - 15 May**  
from 4.30 to 5.30 pm

Since the launch of Certificate in Risk Management credential in 2011, as on date there are over 2250+ professionals across 11 countries from 185+ companies across all sectors with CrtPRM certification. India is one of the few countries where we have a specialised certificate in project risk management.

EDPM i2P2M has introduced a project risk management credential Introductory Certificate in Project Risk Management (Intro CrtPRM). The exam will cover all the seven risk management processes given on previous page.

## SYLLABUS

### ● Unit 1: Conceptual Framework

- What is Risk Management
- Risks – Sources of its Origin
- Seven Phases of Risk Management
- Information and Decision Making



### ● Unit 2: Brief on Risk Management Vocabulary and Models

- Risk Management Related Basic Terms
- Risk Management Models
- Enterprise Risk Management (ERM)
- Risk Management Standards – ISO 31000



### ● Unit 3: Risk Plan & Risk Identification

- Risk Management Plan
- Risk Identification
- Risk Categorisation



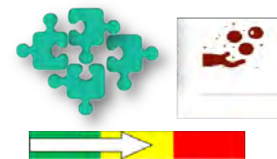
### ● Unit 4: Risk Quantification

- Risk Analysis Guidelines
- Risk Qualitative Analysis
- Risk Quantitative Analysis
- Tools and Techniques for Risk Analysis
- Decision Tree and Sensitivity Analysis
- Monte Carlo Simulation
- PERT and Standard Deviation



### ● Unit 5: Risk Response Development

- Risk Evaluation and Terminology
- Risk Response Strategies
- Risk Response and Mapping
- RCSA
- Risk Reserves



### ● Unit 6: Risk Response Execution and Control

- Evaluating the Risk Management Plan
- Linkage between Performance, Execution, Control and Change
- Execute Risk Strategy
- Risk Response Control Terms
- Communication during Risk Control



### ● Unit 7: Lessons Learnt from Risk Management

- Documentation Guidelines
- Benefits of Lessons Learnt
- Effective Project Closeout
- Make Future better



**SAMPLE CERTIFICATE**



**I2P2M**

International Institute of  
Projects & Program Management  
*(a not for profit company)*

setting a new benchmark in executive education globally &  
pioneering project management certification worldwide

**CERTIFICATE**

This is to certify that

**XXXXXXXXXXXXXXXXXX**

Has been formally evaluated and having attained the required level of project risk management knowledge and it's application in developing competencies to manage project risks is hereby granted the global credential

**INTRODUCTORY CERTIFICATE IN PROJECT RISK MANAGEMENT  
(Intro CrtPRM)**

by

**INTERNATIONAL INSTITUTE OF PROJECTS &  
PROGRAM MANAGEMENT**

*(Incorporated under Section 8 of the Co's act 2013 - a not for profit company)*

Certificate Number : XXXXXXXXXX

Issued on November XXXXXX

Adesh Jain  
Chairman



Website: [www.i2p2m.com](http://www.i2p2m.com)

*i2P2M's professional liability arising out of this certification,  
if any, is limited to the extent of value of certification fee charged from the certified person*



Level 3  
(1 day)

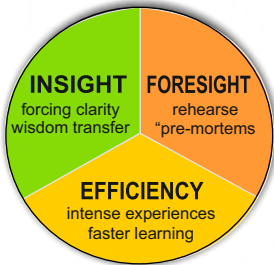
Computer Based Real Time Simulation Program from UK  
on Project Leadership

Timings (For all Locations): 9.30 am to 5.30 pm

*Delhi*  
07 March 2025

*Bengaluru*  
25 April 2025

*Mumbai*  
16 May 2025



Three compelling advantages in using simulation program from Prendo, UK

- INSIGHT-** the simulations ensure profound understanding by giving users chance to see 'both cause and effect'.
- FORESIGHT** - the simulations provide hands on experience to reduce the risk of making mistakes in the real world.
- EFFICIENCY** - the simulations provide accelerated experiences ensuring fast, effective and accessible learning.

Simulation provides an excellent experiential learning



People learn by doing

Complex skills can only be developed by (a) making decisions or taking actions, (b) experiencing the consequences, and then (c) figuring out what happened and why, and then repeating the process, i.e. practising.



Simulations are better than real world experience

In contrast with using real projects and real organisations as their practice grounds, when mistakes can be very expensive, simulations are faster, lower risk, lower cost, and crucially, more effective because they make the link between cause and effect easier to see.



Simulations are essential in many professions

Pilots, military strategists and surgeons, for example, have long understood the importance of simulating their activities in order to improve their performance and reduce the risk of failure in the real world.

Leaders face many challenges in the modern world, including working with increasing levels of complexity and ambiguity, accelerating levels of change and uncertainty, as well as ongoing pressure to act responsibly and ultimately, to create value. The most powerful learning method to address these many challenges is advanced simulation, because **participants must take decisions and can see the consequences.**

Lectures are effective ways of sharing information. Case study discussions go further, but still don't force participants to take decisions or see the consequences. None of these methods provoke any memorable emotional reaction. The next generation of leaders in particular are looking for live experience through project management simulations like pilots do through flight simulators.

Prendo's simulations are used by many global organizations and leading business schools, including:



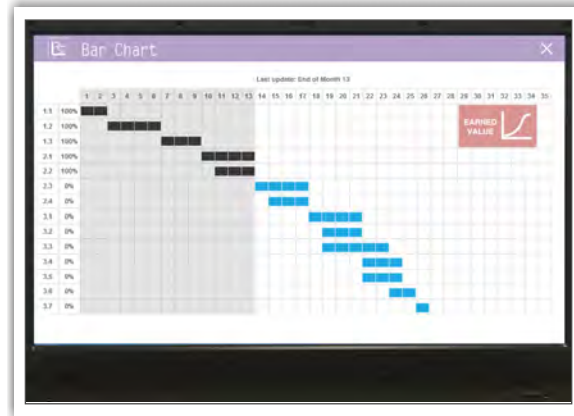
Some comments from participants

- The simulation exercise is a class of its kind never experienced before. I would like to thank i2P2M for including simulation exercises. It is a great experience. I2P2M is the only company in the world which includes real time simulation programs. Hats off to them.
- It was a life time experience, having fun as well as learning. It gave many insights and sharpened my opinions. It also opened many a closed windows.
- Awesome and creative way of learning and understanding from the stage of formulation to completion.

Real Time Simulation on Project Leadership from UK



Out of 12 stakeholders, Banker, Head of Design Team and CEO giving their opinion on the business case as proposed by the team



Project monitoring through Bar chart to control Time, Scope, Risk, Cost, Quality and maximising stakeholder's satisfaction

The real time simulation on Project Leadership construction project to be completed in 23/24 months within 50 million pounds and satisfying 12 different stakeholders.

The "3 years in 1 day" real time simulation will take you across all the project life cycle phases which in real live situation will take 3 years from planning to completion. Often, a team member does not get an opportunity to work from the stage of conceptualisation to project closure. It is an intense, but risk-free experience that will help them develop skills in the key topics as given below.

Developed with inputs from the Major Projects Association, UK the simulation brings to life many key themes of advanced project management, including:

- project success: what is it, and what causes it
- project complexity and uncertainty
- the "art" of project management

KEY TOPICS

- Advanced project management
- Teamwork
- Stakeholder management
- Managing risk & uncertainty
- Implementing strategy
- Complexity & ambiguity

LEARNING OUTCOMES



- define project success
- analyse and manage risks
- manage the early stages of a project
- judge stakeholder-driven trade-offs
- develop an optimal contract strategy
- juggle & integrate multiple disciplines
- plan & control a project
- take decisions in a complex scenario

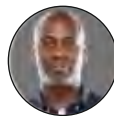
Team Score Range -100 to +100 Marks  
(Team score will be normalised to 200 Marks)

Project Leadership

There are twelve key persons who are associated with this project. The team challenge is to demonstrate project leadership to maximise the overall satisfaction of these 12 key stakeholders, timely completion of the project within cost and with good profitability.



Hill-Norton  
Chairman



King  
Board Member



Entwistle  
Chief Executive



Dillon  
Project Director



Connor  
Finance Director



Goldman  
Operation Director



Gonzalez  
Team Manager



Morello  
Main Contractor



Archibald  
Head of Design



Lamont  
Local Resident



Boyd  
Banker



Foster  
Supporters Assoc'n

Level 4  
(1 day)

Wisdom Sharing by global thought leaders & Collective Action Plan

Timings (For all Locations): 9.30 am to 5.30 pm

**Delhi**  
08 March 2025

**Bengaluru**  
26 April 2025

**Mumbai**  
17 May 2025

Wisdom Sharing (9.00 am to 12.00 pm)

Belgium  Germany  India 



**Dr. Hans Stromeyer (Germany)** is co-founder & President of the International Association of Project Managers (IAPM). Before that, he was Director of Science Services and International Programs at SPACEHAB, Inc. in Houston. The company developed and operated manned modules in the payload bay of the American Space Shuttle. He was recipient of the prize of the German Project Management Award as well as the Award of Space Missions D1 & D2.



**Oliver Maeckel (Germany)** is Vice President and Partner at Siemens Advanta Consulting, Germany. He has been with Siemens AG since 1997. The focus of his current work is, in particular, the development and delivery of “first-of-its-kind” large-scale projects and especially the digitization of project business processes. He and his team have supported more than 200 major and mega projects.



**Antonio Nieto-Rodriguez (Belgium)** is the Author of the Harvard Business Review Project Management Handbook, the HBR article The Project Economy Has Arrived, and four other books, Antonio is the creator of concepts such as the Project Economy and the Project Manifesto. His research and global impact in modern management have been recognized by Thinkers50. Fellow and Former Chairman of the Project Management Institute, and is the co-founder of the Strategy Implementation Institute.



**Adesh Jain (India)**  
Chairman i2P2M & Founder of WPMF

The word ‘Project Mindset’ was coined and introduced by Adesh Jain in August 1999 in Stockholm, Sweden while giving a one day seminar on “Project Mindset – the Key to Competitiveness”. In last 20 years, lot of development has taken place in refining the conceptual framework of ‘Project Mindset’. A thought provoking presentation will be given to the participants with the latest conceptual framework of the role played by a Project Mindset in managing projects.

The first 3 Wisdom Sharing sessions from outside India shall be through video recording moderated by Adesh Jain.

Topic: Hybrid Project Management

Project Management is in a period of adaptation to our VUCA world. Today, projects aim to be more responsive to unclear customer demands. This development was spearheaded by the Agile Manifesto proclaimed by leading software developers in the USA. Scrum and other frameworks have rapidly gained attraction worldwide, prompting traditional projects to include agile mindset and methods. Hybrid project modeling allows combining classic and agile elements intuitively.

Topic: Mega projects – raw diamonds or raw eggs?

Mega projects are raw eggs, developed well they will change to be raw diamonds instead. The number of large projects continues to grow over the last decades. Nonetheless, these projects are more than often the first of their kind and therefore moving the final frontier. Scaling up things and working in this area is often risky due to many new situations and uncertainties. Planned creation and excellent execution, the eggs will become diamonds.

Topic: The Project Economy Has Arrived, and Why Project Management Had to Be Reinvented

Today, about 70% of projects fail to deliver their objectives. Considering that every year approximately 48 trillion US dollars are invested in projects, we fail to deliver trillions of benefits, value, and impact in organizations and society at large. If we increase our success ratio from 30% to 60%? Just imaging the amount of value that we would be adding to the world, approximately the GDP of China in extra benefit. To achieve this incredible goal, project management and projects managers will need to reinvent themselves.

Topic : Agility in Transforming MINDSET to New Realities

Collective Action Plan (12.00 to 5.00 pm)

After going through the 4 Levels of EDPM workshop, a participant will on average improve their knowledge base by a factor of 2 to 3 times in both project management (Level 1) and risk management (Level 2). This ensures a solid foundation in applying the enhanced knowledge at one’s workplace. Further, the experiential learning through real time simulations in Level 3 further prepares the participants to apply the knowledge gained in effectively handling complex projects. Level 4 focuses on international sharing of wisdom with case studies acquired through managing diverse set of projects by global thought leaders.

With the involvement of all participants, the facilitator will create a list of recommendations for each of the 4 levels i.e., 1 to 4. Facilitator will ask the participants to select the 2 most relevant recommendations for their respective companies for each of levels. Based on these collective recommendations, the facilitator will then create a short list of 4 recommendations for each of the Levels (1 to 4).

The senior management of various participating companies in EDPM workshop will then get a list of both the generic recommendations and the company specific recommendations for each of the 4 Levels.

We expect that management will examine the recommendations carefully and select 1 or 2 recommendations to implement in their organisation. The participants from their company in EDPM program typically act as internal consultant advising senior management.

The most unique USP of EDPM program since its inaugural launch in 2011 is to transform competency development to measurable benefits for the organisation.



## EDPM 6 Days workshop covering 4 Levels

### Registration Fee

Per Person : INR 1.15 Lacs plus GST @ 18%

For 3 to 14 Persons : INR 77,000 per person plus GST @ 18%

For 15 and above Persons : INR 57,500 per person plus GST @ 18%

For Individuals paying on their own : INR 57,500 per person plus GST @ 18%

- Registration Fee does not include travel, boarding & lodging.
- Officials from Central / State Governments excluding public sector undertakings are eligible for a **SPECIAL 50% discount on the regular fee**. Net payable fee is INR 57,500 per person plus GST @ 18% for all the 4 levels.
- It may be noted that the average cost of the same real time simulation program being used in Level 3 of EDPM if done in one of the top 20 business schools in the world will be about US\$ 1500 (INR 1.2 Lacs) per person which is higher than the entire 4 level EDPM program.
- The registration fee includes the cost of EDPM diploma plus two additional certifications.
  - ✓ Certificate in Project Management (CIPM) which is ISO/IEC 17024:2012 accredited is acquired after Level 1
  - ✓ Intro CrtPRM credential is acquired after Level 2
  - ✓ Fee also includes the cost of going through the globally used real time computer based simulation from UK on Project Leadership. Participants will also be given a Certificate of Participation in going through the world class simulation.
  - ✓ **The prestigious EDPM diploma is awarded after completing all the 4 Levels.**
- Registration fee is payable to : International Institute of Projects & Program Management (i2P2M)

### Delhi

03 to 08 Mar, 2025 | 9.30 am to 5.30 pm  
Tagore Chamber, SCOPE Convention Centre

### Bengaluru

21 to 26 Apr, 2025 | 9.30 am to 5.30 pm  
THE FERN Residency Yeshwanthpur

### Mumbai

12 to 17 May, 2025 | 9.30 am to 5.30 pm  
Hotel Ramada Plaza Palm Grove Mumbai

### Some of the participants of previous EDPM Programs

we had 505 participants from 60+ companies from April 2023 to January 2025



22 to 27 April 2024 in Bengaluru



21 to 26 May 2024 in Mumbai



17 to 22 June 2024 in Delhi



22 to 27 July 2024 in Bengaluru



19 to 24 August 2024 in Mumbai



23 to 28 September 2024 in Delhi

Adesh Jain, Chairman

International Institute of Projects & Program Management (i2P2M)

Corp. Office / Reg. Office : 2<sup>nd</sup> Floor, A-48, Sector-5, Noida 201301, India

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CIN: U80302UP2008NPL189948